

March 26, 2026

Dear valued customer,

TEIJIN LIMITED

Our price revision policy amid a shifting external environment

Thank you for your continued support and partnership.

The recent deteriorating situation in the Middle East has disrupted global crude oil supplies, leading to rapid price fluctuations in crude oil and petrochemical products. This has significantly increased raw material, fuel, energy, distribution, and other costs.

In addition, intense price competition over the past few years has posed a challenge to the long-term sustainability of the materials industry as a whole.

To address the geopolitically driven cost rises, coupled with the prolonged, excessive price war, we have been reviewing our production processes and working to reduce procurement costs. However, we expect the cost increases to be too steep to be offset by a company's efforts.

Accordingly, we have concluded that it is time to consider additional measures, including product price hikes, to ensure stable supplies and maintain quality. We will discuss the matter with our customers in good faith, taking into account the future market environment, business terms and conditions, and other factors.

Maintaining and improving quality and ensuring stable supplies remain our top priorities. We will also strive to minimize the impact on our customers to the extent possible.

We would highly appreciate your understanding.