Notice of Change in Equity Method Affiliates (Share Transfer)

Teijin Limited (hereinafter, "Teijin") announces that it has resolved today to transfer the shares it holds in DuPont Teijin Advanced Papers (Japan) Limited (hereinafter, "DTPJ") and DuPont Teijin Advanced Papers (Asia) Limited (hereinafter, "DTPA") to DuPont de Nemours, Inc. (hereinafter, "DuPont"), or a designated affiliate thereof.

Details

1. Reason for the Share Transfer

Teijin has been engaged in the aramid paper business with DuPont, manufacturing, processing, and selling synthetic paper and pressboard made from meta-aramid material. Following DuPont's indication of its intention to exit its aramid operations—including the aramid paper joint ventures—Teijin has decided to divest its equity interests in these affiliates. This transaction aligns with the Teijin Group's strategic initiative to streamline its business portfolio and reallocate management resources toward priority areas for future growth. Through this reallocation, Teijin aims to enhance its medium-to long-term competitiveness and further maximize corporate value.

2. Outline of Affiliate (DTPJ)

| | , | | | | |
|-----|--|--|---|--|--|
| (1) | Name | DuPont Teijin Advanced Papers (Japan) Limited | | | |
| (2) | Location | Sanno Park Tower, Nagata-cho 2-11-1, Chiyoda-ku, Tokyo | | | |
| (3) | Name and title of representative | Toru Kamikawa | a, President and Representative Director | | |
| (4) | Line of business | Manufacture, processing and sales of synthetic paper containing aramid materials and sales of pressboard, etc. | | | |
| (5) | Capital | 1 billion yen | | | |
| (6) | Establishment | August 1994 | | | |
| (7) | Major shareholders and | Teijin Limited: 50% | | | |
| (7) | shareholding ratios | DuPont Specialty Products Kabushiki Kaisha: 50% | | | |
| | | Capital | Teijin directly owns 50% of the outstanding shares | | |
| | Relationships between the listed company and the company concerned | relationship | of the company concerned. | | |
| (8) | | Personnel relationship | Three Teijin employees concurrently serve as directors at DTPJ. In addition, eight Teijin employees are also on secondment to DTPJ. | | |
| | | Business relationship | Not applicable | | |

2. Outline of Affiliate (DTPA)

| (1) | Name | DuPont Teijin Advanced Papers (Asia) Limited | |
|-----|----------------------------------|---|--|
| (2) | Location | Room 702, 7th Floor, China Life Center, Tower A, One HarbourGate, No.18, Hung Luen Road, Hung Hom, Kowloon, Hong Kong | |
| (3) | Name and title of representative | Makoto Uno, President and Director | |

| (4) | Line of business | Import and sa | ales of synthetic paper containing aramid materials to |
|-----|---|-----------------------------|--|
| | | the Asia-Pacific region | |
| (5) | Capital | 8,000,000 HKD | |
| (6) | Establishment | August 1994 | |
| (7) | Major shareholders and shareholding ratios | Teijin Limited DuPont China | |
| | Relationships between the listed company and the company concerned | Capital relationship | Teijin directly owns 50% of the outstanding shares of the company concerned. |
| (8) | | Personnel relationship | Two Teijin employees concurrently serve as directors at DTPA. No other Teijin employees are on secondment to DTPA. |
| | | Business relationship | Not applicable |

3. Outline of Transferee

| (1) | Name | DuPont de Nemours, Inc. | | |
|-----|--|---|--|--------|
| (2) | Location | 974 Centre Road, Wilmington, Delaware 19805, United States | | |
| (3) | Name and title of representative | Lori D. Koch, Chief Executive Officer | | |
| (4) | Line of business | Manufacture a | nd sale of chemical products and materials | |
| (5) | Capital | Not disclosed (refer to IR materials, etc., for details on this listed company) | | |
| (6) | Establishment | 2019 (reorganized through spin-off from DowDuPont) | | |
| | | The Vanguard | Group, Inc. | 11.21% |
| | | BlackRock, Inc. | | 7.98% |
| | Major shareholders and shareholding ratios (as of March 31, 2025) | State Street Global Advisors, Inc. | | 4.19% |
| | | Massachusetts Financial Services Company | | 2.74% |
| | | Geode Capital Management, LLC | | 2.46% |
| (7) | | Putnam LLC | | 1.54% |
| | | Teachers Insu | urance and Annuity Association-College | 1.43% |
| | | UBS Asset Ma | nagement AG | 1.36% |
| | | Northern Trust Global Investments | | 1.12% |
| | | | | 0.99% |
| | Relationships between the listed company and the company concerned | Capital relationship | Not applicable | |
| (0) | | Personnel relationship | Not applicable | |
| (8) | | Business relationship | Not applicable | |
| | | Status as a related party | Not applicable | |

4. Outline of Share Transfer (DTPJ)

| (1) | Number of shares owned prior to the transfer | 10,000 shares (Ownership ratio of voting rights: 50.00%) | |
|-----|--|--|--|
| (2) | Number of shares to be | 10,000 shares | |
| () | transferred | | |
| (2) | Number of shares | 0 shares | |
| (3) | owned after the transfer | (Ownership ratio of voting rights: 0.0%) | |

4. Outline of Share Transfer (DTPA)

| (1) | Number of shares owned prior to the transfer | 4,000 shares (Ownership ratio of voting rights: 50.00%) |
|-----|--|---|
| (2) | Number of shares to be transferred | 4,000 shares |
| (3) | Number of shares owned after the transfer | 0 shares (Ownership ratio of voting rights: 0.0%) |

Note: Teijin refrains from disclosing the transfer price due to confidentiality obligations with DuPont. The price was determined through mutual consultation in a fair process and is deemed fair and reasonable.

5. Schedule

| (1) | Date of resolution by Teijin | August 29, 2025 |
|-----|---------------------------------|--|
| (2) | Contract signing date | August 29, 2025 |
| | | February 2026 (provisional) (share transfer to be executed |
| (3) | Closing Date | as soon as possible once the necessary permits, etc., have |
| | | been obtained from the relevant authorities) |

6. Outlook

The consolidated earnings forecast for the fiscal year ending March 2026, including the impact of this transaction, is currently being assessed. Any matters regarding disclosure in the future will be announced promptly.