



July 22, 2025

To Whom It May Concern:

Company: Teijin Limited  
Representative: Akimoto Uchikawa, President and CEO  
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**Notice Concerning Completion of Payment for the Disposal of Treasury Shares as  
“Restricted Stock” and “Performance Share Units”**

Teijin Limited (the “Company”) hereby announces that it has completed the payment procedure today as described below regarding the disposal of treasury shares as “Restricted Stock” and “Performance Share Units” as resolved at the Board of Directors meeting held on June 25, 2025. For details regarding the disposal, please refer to “Notice Concerning the Disposal of Treasury Shares as “Restricted Stock” and “Performance Share Units”” issued on June 25, 2025.

Overview of the Disposal of Treasury Shares

(1) Restricted Stock

(1) Class and number of shares for disposal	87,815 ordinary shares of the Company
(2) Disposal price	¥1,165.5 per share
(3) Total value of disposal	¥102,348,383
(4) Allottees and number thereof, and number of shares for disposal	Directors (excluding Outside Directors), 3 persons, 18,083 shares Teijin Group Corporate Officers, 12 persons, 34,567 shares Mission Executives, 5 persons, 19,434 shares Executives of overseas Teijin Group company, 4 persons, 15,731 shares
(5) Date of disposal	July 22, 2025

(2) Performance Share Units

(1) Class and number of shares for disposal	83,273 ordinary shares of the Company
(2) Disposal price	¥1,165.5 per share
(3) Total value of disposal	¥97,054,682
(4) Allottees and number thereof, and number of shares for disposal	Directors (excluding Outside Directors), 3 persons, 15,670 shares Teijin Group Corporate Officers, 9 persons, 21,717 shares Mission Executives (including two (2) retired members), 9 persons, 33,920 shares Executives of overseas Teijin Group company, 4 persons, 11,966 shares
(5) Date of disposal	July 22, 2025