



MEMBERSHIP

January 10, 2025

To Whom It May Concern

Company: Teijin Limited
Representative: Akimoto Uchikawa, President and CEO
Stock code: 3401 (Prime Market, Tokyo Stock Exchange)
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Notice Concerning Change of Major Shareholder

Teijin Limited (the “Company”) hereby announces that there has been a change of the major shareholder of the Company on January 10, 2025, as described below.

1. Background for the change

As of January 10, 2025, the shareholder listed below submitted the large shareholding report (change report) to the Director-General of the Kanto Local Finance Bureau and the Company confirmed the changes in its major shareholders.

2. Overview of the shareholder subject to the change

(1) Name	Effissimo Capital Management Pte Ltd
(2) Location	260 Orchard Road #12-06 The Heeren Singapore 238855
(3) Representative	Takashi Kousaka, Director
(4) Description of business	Investment advisory

3. Number of voting rights (number of shares) held by the said shareholder and its ratio to the voting rights held by all shareholders before and after the change

	Number of voting rights (Number of shares held)	Ratio of voting rights held*	Ranking among major shareholders
Before the change (As of November 21, 2024)	178,035 units (17,803,500 shares)	9.27%	-
After the change (As of January 10, 2025)	198,541 units (19,854,100 shares)	10.33%	-

(Note)

1. The percentage of total voting rights outstanding before the change is calculated based on the number of voting rights related to the number of shares obtained by subtracting the number of 5,812,807 shares not having voting rights based on the shareholder register as of that date from the total number of 197,953,707 shares issued and outstanding as of September 30, 2024, where the standard number of voting rights is 1,921,409.

2. Percentage of total voting rights outstanding is rounded to the third decimal place.

3. The above information is based on the large shareholding report (change report) submitted by the said shareholder, and the Company has not been able to confirm the number of shares actually held in the name of the said shareholder. Therefore, the Company has not been able to confirm the

number of shares beneficially owned by the said shareholder, the ranking among major shareholders is not stated.

4. Future outlook

This matter is based on the large shareholding report (change report), and there will be no particular impact to be stated regarding the Company's future outlook.