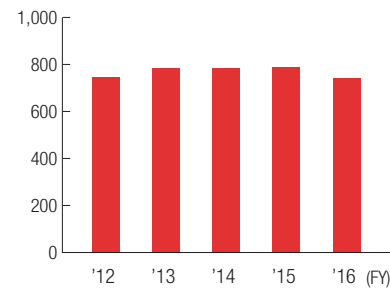


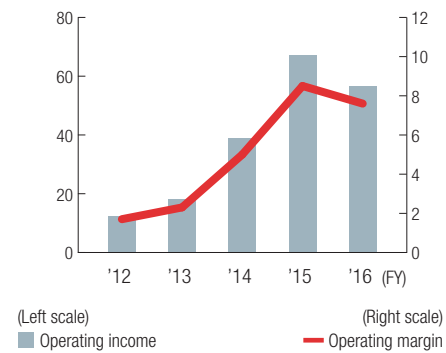
Financial and Non-Financial Information

Financial Information

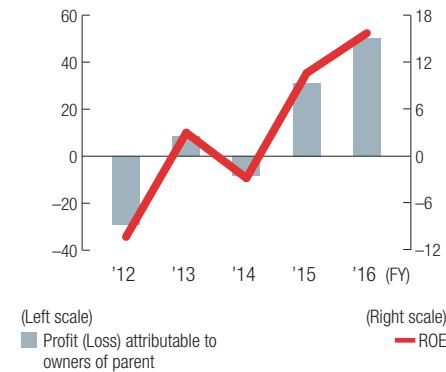
Net Sales (Billions of yen)



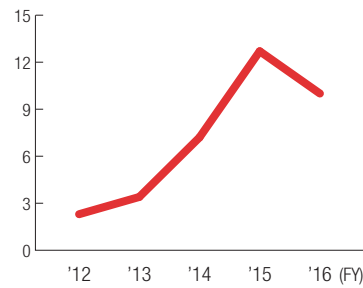
Operating Income (Billions of yen)
Operating Margin (%)



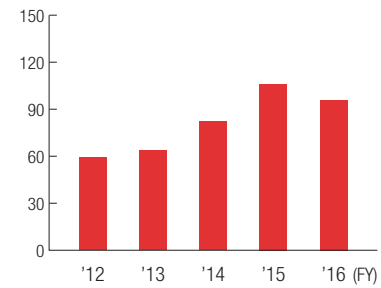
Profit (Loss) Attributable to Owners of Parent (Billions of yen)
Return on Equity (ROE)*1 (%)



ROIC (based on operating income)*2 (%)



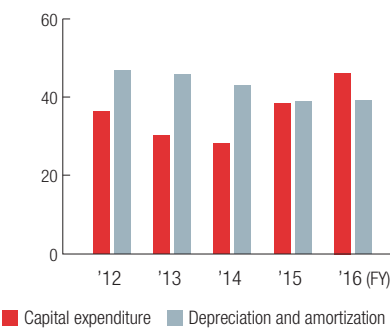
EBITDA*3 (Billions of yen)



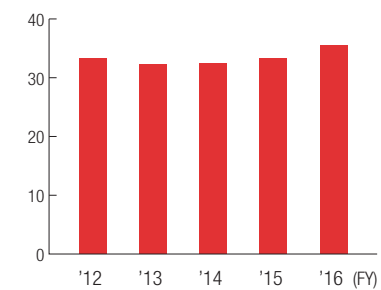
Free Cash Flow (Billions of yen)



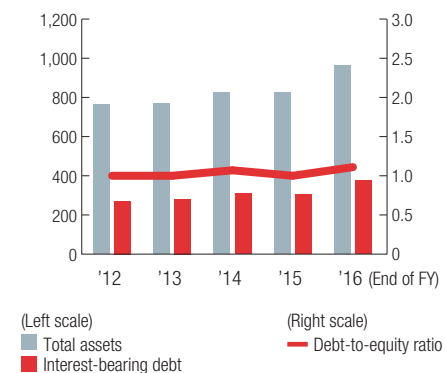
Capital Expenditure and Depreciation and Amortization (Billions of yen)



R&D Expenses (Billions of yen)



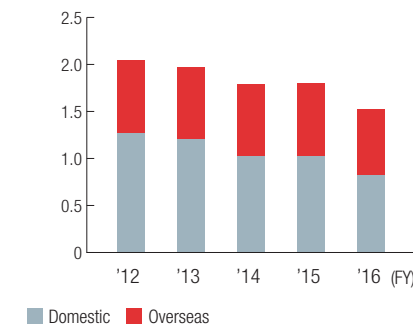
Total Assets and Interest-Bearing Debt (Billions of yen)
Debt-to-Equity Ratio*4 (Times)



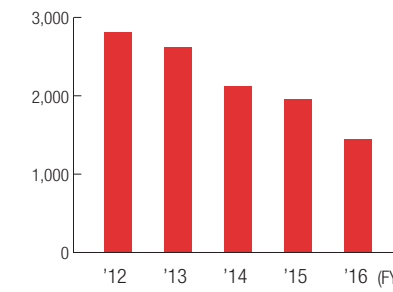
*1 ROE = Net income divided by average shareholders' equity; Shareholders' equity = Total net assets at year-end less subscription rights to shares at year-end and non-controlling interests at year-end
*2 Return on Invested Capital (ROIC) based on operating income = Operating income divided by invested capital; Invested capital = Net assets plus interest-bearing debt minus cash and deposits
*3 Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA) = Operating income plus depreciation and amortization
*4 Debt-to-equity ratio = Interest-bearing debt at year-end divided by shareholders' equity at year-end

Non-Financial Information

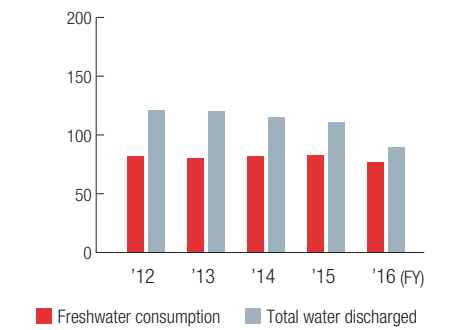
Greenhouse Gas Emissions from Manufacturing Operations*1 (Total) (Million tons-CO₂)



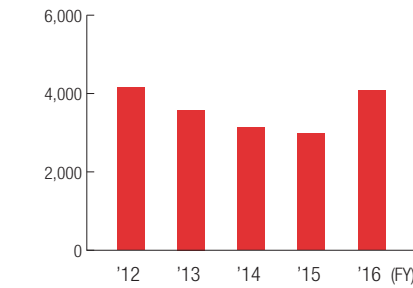
Chemical Substance Emissions*2 (Tons)



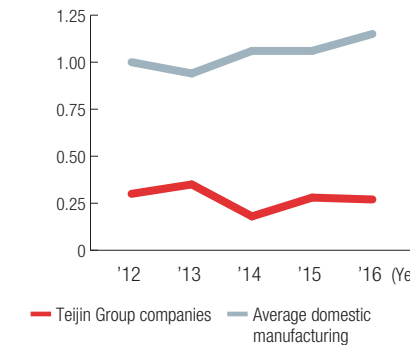
Freshwater Consumption and Total Water Discharged*3 (Millions of Tons)



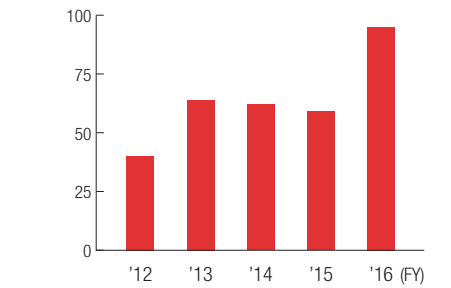
Waste with No Effective Use*4 (Tons)



Lost Time Injury Frequency Rates*5



Usage of the Counseling and Reporting System (Number of Cases)

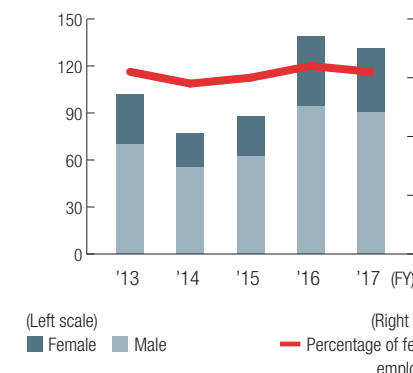


Capital expenditure

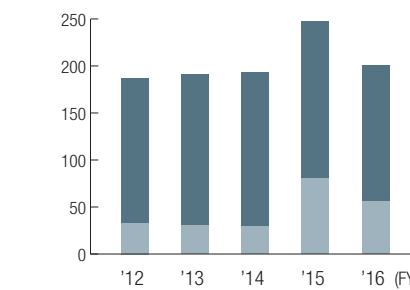
R&D Expenses

Total assets

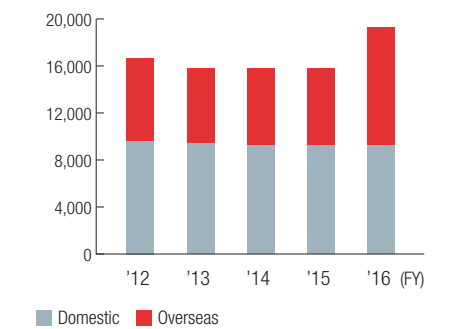
Number and Ratio of Newly Recruited Career-oriented Female University Graduates*6 (People/%)



Number of Employees Taking Childcare Leave*6 (People)



Number of Employees (Total) (People)



*1 Includes CO₂, methane and nitrous oxide. For details about the method for calculating the amount of CO₂ emissions, please refer to page 49.
*2 Emissions of Class 1 chemical substances listed in the Chemical Substances Management Law and chemical substances designated by the Japan Chemical Industry Association. The figures shown are the total of emissions into the atmosphere, soil and water, and landfill amount within business sites. The Chemical Substances Management Law: law concerning reporting, etc., of releases to the environment of specific chemical substances and promoting improvements in their management.
*3 Freshwater consumption amount includes industrial water, groundwater and tap water. Water discharged includes seawater used for cooling.








*4 Waste with no effective use refers to waste incinerated without heat recovery and waste for landfill.
*5 The lost time injury frequency rate is the number of lost time injuries per one million hours worked. (Figures are calculated based on calendar years.)
Source: Survey on Industrial Accidents, Japanese Ministry of Health, Labour and Welfare
*6 At the five core Group companies in Japan: Teijin Limited, Toho Tenax Co., Ltd., Teijin Pharma Limited, Teijin Frontier Co., Ltd., Infocem Corporation

The Teijin Group's Businesses

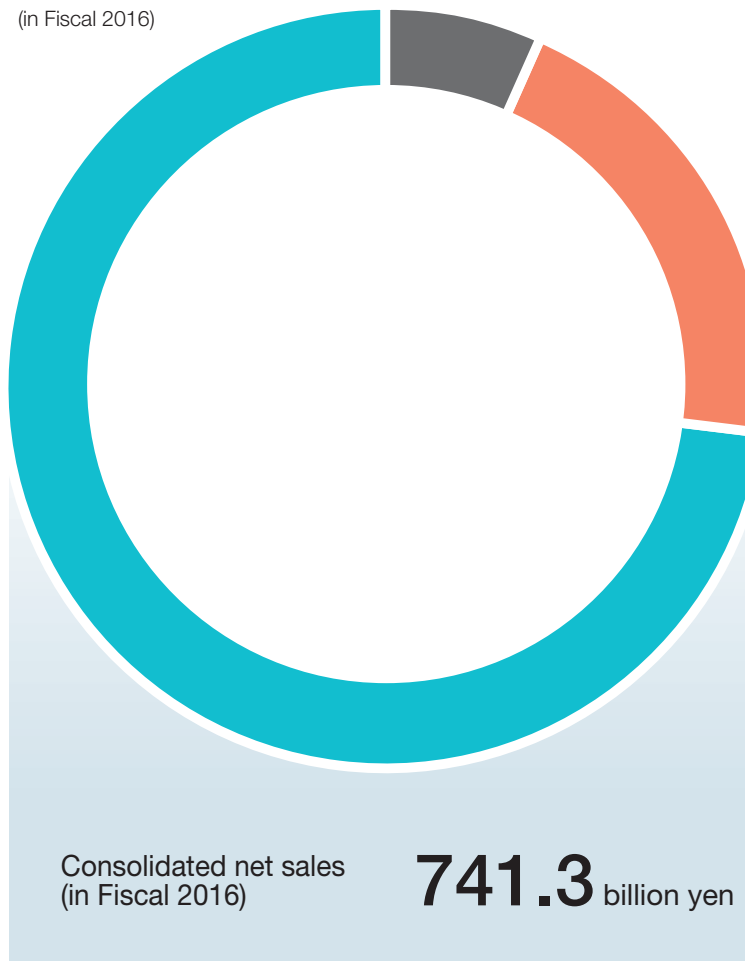
Materials 72.8% (539.8 billion yen)

Material Business Group

We are expanding globally, with a focus on high-performance fibers, such as aramid fibers and carbon fibers, as well as polycarbonate resin and polyester film.

	Principal products	Principal applications
Aramid fibers	<ul style="list-style-type: none"> Aramid fibers 	<ul style="list-style-type: none"> Para-aramid fibers Friction products, tire reinforcements, rubber reinforcements (hoses, belts), protective clothing, optical fiber reinforcements, civil engineering materials Meta-aramid fibers Firefighting uniforms, heat-resistant filters 
Carbon fibers	<ul style="list-style-type: none"> Carbon fibers Oxidized PAN Fiber 	<ul style="list-style-type: none"> Carbon fibers Aircraft (structural and interior components), pressure vessels, sports and leisure equipment  <p>© AIRBUS</p>
Resin and plastics processing	<ul style="list-style-type: none"> Polycarbonate resin PEN resin 	<ul style="list-style-type: none"> Polycarbonate resin Electrical and electronics components, audiovisual (AV) and office automation (OA) equipment, personal computer casings, smartphone camera lenses, automotive components (headlamps, door handles, etc.)  <p>OA equipment</p>
Films	<ul style="list-style-type: none"> Polyester film PEN film Polycarbonate film and sheet 	<ul style="list-style-type: none"> Polyester film Release film for various processes, laminating film for beverage and food cans Polycarbonate film and sheet Organic electroluminescent display (OLED) anti-reflective film, automotive instrument panels, dummy cans for vending machines  <p>Electronic parts (release films used in manufacturing processes)</p>

Breakdown of Consolidated Net Sales (in Fiscal 2016)



Healthcare 20.3% (150.7 billion yen)

Healthcare Business Group

We provide unique medical solutions by leveraging our strengths in both the pharmaceuticals and home healthcare fields.

Pharmaceuticals	Home healthcare
<ul style="list-style-type: none"> Bone and joint disease: treatment for osteoporosis, etc. Respiratory disease: expectorant and treatment for bronchial asthma, etc. Cardiovascular and metabolic disease: treatments for hyperuricemia and gout, and hyperlipidemia, etc. Others: treatment for severe infectious diseases, laxatives, etc. 	<ul style="list-style-type: none"> Respiratory disease: therapeutic oxygen concentrators, noninvasive positive pressure ventilator (NPPV) for sufferers of sleep apnea syndrome (SAS), continuous positive airway pressure (CPAP) ventilators for the treatment of SAS Bone and joint disease: Sonic Accelerated Fracture Healing System 
New healthcare	
<ul style="list-style-type: none"> Orthopedic implantable devices Functional food ingredients New medical products Digital healthcare  <p>Artificial joints</p>	<ul style="list-style-type: none"> 2breathe, a wearable sensor and smartphone application that aids sleep Enhanced barley product BARLEYmax 

IT and Others 6.9% (50.8 billion yen)

IT Business Group

We provide various IT services, along with internet services such as e-comics services.

- | Business Solutions | Digital Entertainment |
|---|---|
| <ul style="list-style-type: none"> IT services for healthcare field GRANDIT, a fully web-based enterprise resource planning software package IT services for enterprises | <ul style="list-style-type: none"> e-comics distribution services e-commerce services |
- 

Polyester Fibers & Trading and Retail Business Group

We provide a wide range of solutions from materials development to providing products, to meet a variety of needs in markets, in addition to undertaking integrated R&D, production and sales of polyester fibers.

Principal products and services
<ul style="list-style-type: none"> Sale and international trading of fiber materials, textiles and apparel, industrial textiles and materials, and films and plastics Polyester and recycled polyester fabrics and textiles  <p>TEIJIN MEN'S SHOP Ginza flagship store</p>  <p>Automotive material</p>

Composites and others

We are pushing ahead with nurturing and growing new businesses in the materials business fields.

Principal products and services
<ul style="list-style-type: none"> Automotive composites LIB separator Plastic glazing  <p>Automotive fender using the light weight composite material TCA Ultra Lite</p>  <p>LIB separator LIELSORT</p>

The Teijin Group's Global Business Network

The Teijin Group currently sells products in 83 countries around the world from a global network of 169 Group companies. The overseas sales ratio has reached 38.8%.

Group companies

169 companies

Products sold in

83 countries

Overseas sales ratio

38.8%

(As of March 31, 2017)

Europe

Europe hosts aramid and carbon fiber and other business sites.



Asia

We are developing business in the growing Asian market, where we have resin, polyester fiber, film and other business sites.



Americas

The Americas region hosts carbon fiber, film, composites and other business sites.



Japan

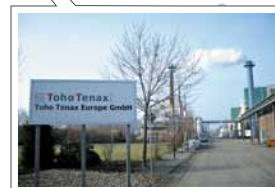
Japan hosts carbon fiber, polyester fiber, film and other business sites, and also provides a solid foundation for the health-care business.



Continental Structural Plastics Holdings Corporation



Teijin Aramid B.V. (Netherlands)



Toho Tenax Europe GmbH



Teijin Polycarbonate China Ltd.



Teijin Polyester (Thailand) Limited



P.T. Indonesia Teijin Film Solutions

