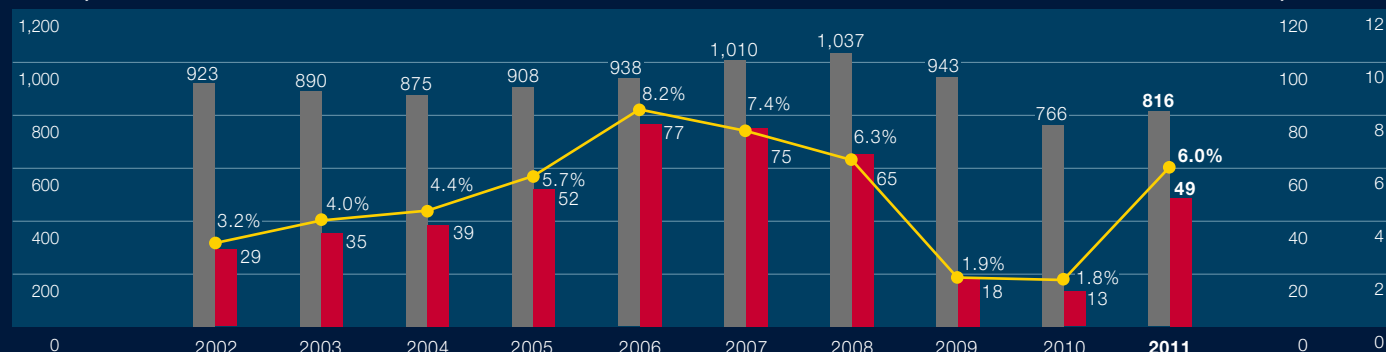


Financial Highlights

Years ended March 31

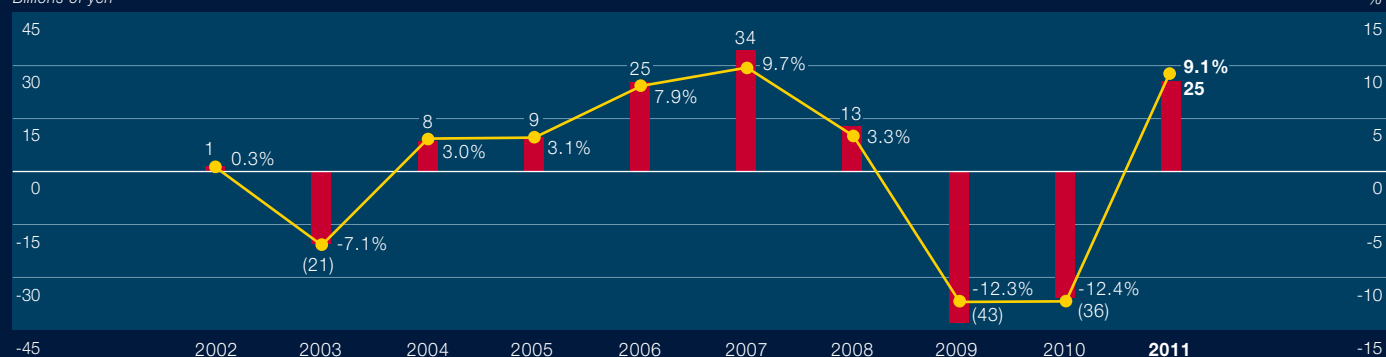
■ Net Sales

Billions of yen



■ Net Income (Loss)

Billions of yen

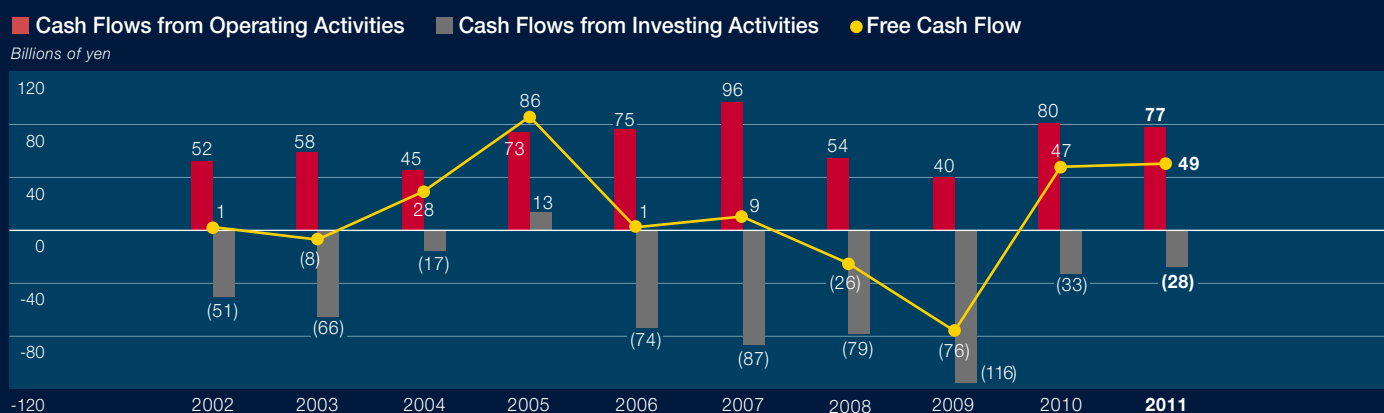


Years ended/as of March 31

	2002	2003	2004	2005
Operating Results				
Net sales	¥ 923	¥ 890	¥ 875	¥ 908
Operating income	29	35	39	52
Net income (loss)	1	(21)	8	9
R&D expenses	32	30	33	30
Financial Position				
Total assets	1,105	1,037	915	852
Interest-bearing debt	429	444	357	277
Shareholders' equity	311	279	294	291
Cash Flows				
Cash flows from operating activities	52	58	45	73
Cash flows from investing activities	(51)	(66)	(17)	13
Free cash flow	1	(8)	28	86
Cash flows from financing activities	(6)	11	(32)	(80)
Per Share Data				
Net income (loss)	¥ 1.1	¥ (22.7)	¥ 9.0	¥ 9.7
Shareholders' equity	335.5	300.3	316.8	313.3
Cash dividends	6.5	6.5	6.5	6.5

Notes:

1. The U.S. dollar amounts represent translations of Japanese yen, for convenience only, at the rate of ¥83.15 to U.S.\$1.00, the prevailing exchange rate at March 31, 2011.
2. Throughout this annual report, return on equity (ROE) is calculated as net income divided by average shareholders' equity, and return on assets (ROA) is calculated as operating income divided by average total assets. Shareholders' equity = Total net assets at year-end - Subscription rights to shares at year-end - Minority interests at year-end.
3. The debt-to-equity ratio is calculated as interest-bearing debt at year-end divided by shareholders' equity at year-end.



	2006	2007	2008	2009	2010	Billions of yen	Percentage change	Millions of U.S. dollars
						2011	2010/2011	2011
Total Assets	¥ 938	¥ 1,010	¥ 1,037	¥ 943	¥ 766	¥ 816	6.5%	\$ 9,809
Interest-Bearing Debt	77	75	65	18	13	49	261.4%	584
Debt-to-Equity Ratio	25	34	13	(43)	(36)	25	—	303
ROA	31	35	36	38	33	31	-5.6%	379
Cash Flows from Operating Activities	944	1,000	1,016	874	823	762	-7.5%	9,159
Cash Flows from Investing Activities	298	296	325	361	320	267	-16.5%	3,216
Free Cash Flow	339	367	391	306	271	284	4.8%	3,418
Cash Flows from Operating Activities	75	96	54	40	80	77		928
Cash Flows from Investing Activities	(74)	(87)	(79)	(116)	(33)	(28)		(334)
Free Cash Flow	1	9	(26)	(76)	47	49		594
Debt-to-Equity Ratio	2	(19)	16	79	(43)	(42)		(506)
						Yen	U.S. dollars	
Debt-to-Equity Ratio	¥ 26.6	¥ 36.8	¥ 13.2	¥ (43.7)	¥ (36.3)	¥ 25.6		\$ 0.31
ROA	364.8	395.2	397.3	310.5	276.2	288.8		3.47
Free Cash Flow	7.5	10.0	8.0	5.0	2.0	5.0		0.06