








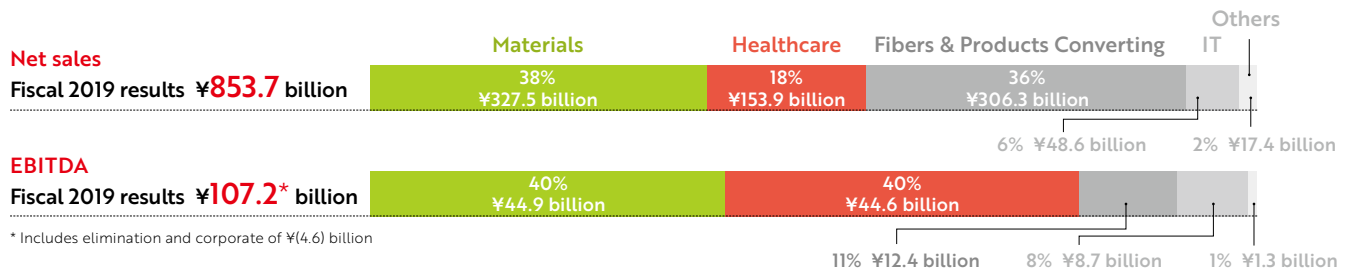


# At a Glance

	Businesses	Products and Services	Principal Applications
Materials	<b>Aramid</b> 	Aramid fibers	<b>Para-aramid fibers</b> Friction materials, tire and rubber reinforcements (hoses, belts), optical fiber reinforcements, ballistics protection and protective clothing <b>Meta-aramid fibers</b> Firefighting uniforms, heat-resistant filters, rubber reinforcements (hoses, belts)
	<b>Resin and plastic processing</b> 	Polycarbonate resins, PEN resins, PPS resins, flame retardants, polycarbonate films and sheets	<b>Polycarbonate resins</b> Electrical and electronic components, audiovisual (AV) and office automation (OA) equipment, personal computer casings, automotive components, smartphone camera lenses <b>Polycarbonate films and sheets</b> Organic electroluminescent display (OLED) anti-reflective films, automotive instrument panels
	<b>Carbon fibers</b> 	Carbon fibers, carbon fiber intermediate materials, oxidized PAN fibers	<b>Carbon fibers</b> Aircraft (structural and interior components), pressure vessels, compounds, sports and leisure goods
	<b>Composites</b> 	Glass fiber composites, carbon fiber composites	Automotive composites and materials
Healthcare	<b>Healthcare</b> 	Pharmaceuticals	<b>Bone and joint disease:</b> Treatment for osteoporosis, etc. <b>Respiratory disease:</b> Expectorant and treatment for bronchial asthma, etc. <b>Cardiovascular and metabolic disease:</b> Treatments for hyperuricemia and gout, hyperlipidemia, etc. <b>Others:</b> Treatment for severe infectious diseases, laxatives, etc.
		Home healthcare	<b>Respiratory disease:</b> Therapeutic oxygen concentrators, noninvasive positive pressure ventilator (NPPV), continuous positive airway pressure (CPAP) ventilators for the treatment of SAS <b>Bone and joint disease:</b> Sonic accelerated fracture healing system
	<b>New healthcare businesses</b> 		Orthopedic implantable devices, functional food ingredients, digital healthcare, new medical devices
	<b>Fibers &amp; Products Converting</b> 	Fiber materials, fibers, textiles and apparel, industrial textiles, films and plastics, etc.	<b>Fiber materials and apparel</b> Threads, textiles, sports clothing, heavy clothing, fashion apparel, uniforms <b>Industrial textiles and materials</b> Tires and rubber reinforcements, car seat covers, infrastructure reinforcements, disaster prevention materials, tents, fishing nets, ropes, interior materials, hygienic materials, purification filters <b>New businesses</b> Wearable sensors
	<b>IT</b> 	Business solution	IT services for the healthcare field, <i>GRANDIT</i> (a fully web-based enterprise resource planning software package), IT services for enterprises
		Digital entertainment	E-comics, etc.



Major Subsidiaries	Characteristics
<ul style="list-style-type: none"> <li>Teijin Aramid B.V.</li> <li>Teijin Corporation (Thailand) Limited</li> </ul>	<ul style="list-style-type: none"> <li>Global share of para-aramid fibers <i>Twaron</i> and <i>Technora</i> <b>Among the approx. 50% (1st)</b></li> <li>Meta-aramid fiber <i>Teijinconex</i> for firefighting uniforms in Japan <b>Top share</b></li> </ul>
<ul style="list-style-type: none"> <li>Teijin Polycarbonate China Ltd.</li> <li>Teijin Chemicals Plastic Compounds Shanghai Ltd.</li> </ul>	<ul style="list-style-type: none"> <li>Polycarbonate resins <b>Among the top class in Asia</b></li> <li>Providing high added value through <b>Teijin's proprietary technologies</b></li> </ul>
<ul style="list-style-type: none"> <li>Teijin Carbon Europe GmbH</li> <li>Teijin Carbon America, Inc.</li> <li>Teijin Carbon Fibers, Inc.</li> <li>Renegade Materials Corporation</li> </ul>	<ul style="list-style-type: none"> <li>Global share of carbon fibers <b>Among the top class</b></li> <li>Leveraging the strengths of superior technologies related to carbon fiber-reinforced <b>thermoplastic</b> for aircraft</li> <li>Contributing to <b>energy conservation and CO<sub>2</sub> emissions cuts</b> through weight reduction</li> </ul>
<ul style="list-style-type: none"> <li>Continental Structural Plastics Holdings Corporation</li> <li>Inapal Plasticos SA</li> <li>Benet Automotive s.r.o.</li> <li>Teijin Automotive Center Europe GmbH</li> </ul>	<ul style="list-style-type: none"> <li>Automotive composites <b>North America's No. 1 Tier 1 supplier</b></li> </ul>
<ul style="list-style-type: none"> <li>Teijin Pharma Limited</li> <li>Teijin Healthcare Limited</li> <li>Teijin Nakashima Medical Co., Ltd.</li> <li>Teijin Medical Technologies Co., Ltd.</li> </ul>	<ul style="list-style-type: none"> <li>Hyperuricemia and gout treatments <b>Top share*1 in Japan</b></li> <li>Countries or regions where the Teijin Group has business alliances <b>78</b></li> <li>Therapeutic oxygen concentrators for HOT, and CPAP ventilators for the treatment of SAS <b>Top level share*2 in Japan</b></li> <li>Number of users in Japan and overseas <b>Approx. 450,000</b></li> <li>Providing Teijin's unique <b>community-based comprehensive healthcare services</b> throughout the entire care cycle, including rehabilitation, nursing care, preventative treatment, and health promotion</li> </ul>
<ul style="list-style-type: none"> <li>Teijin Frontier Co., Ltd.</li> <li>Nantong Teijin Co., Ltd.</li> <li>Teijin (Thailand) Limited</li> <li>Teijin Polyester (Thailand) Limited</li> </ul>	<ul style="list-style-type: none"> <li>Specialized textiles trading company <b>Among the top class in Japan</b></li> <li>Delivering innovative <b>solutions</b> by integrating manufacturing and trading functions</li> </ul>
<ul style="list-style-type: none"> <li>Infocom Corporation</li> </ul>	<ul style="list-style-type: none"> <li><i>Mecha Comic</i> e-comics for smartphone and mobile phone users <b>Surpassed 1 million paying subscribers</b></li> <li>Creating new services using <b>IoT</b> in nursing care</li> </ul>

\*1 Copyright©2020 IQVIA.  
Source: In-house analysis based on IQVIA JPM, April 2019–March 2020  
Reprinted with permission  
\*2 Estimated from external reports and Teijin's rental volume